

# Sandusky City Schools 5 Year Transformation Plan

#### **Academic Pillar**

Overarching Vision: To provide a world class education to ensure life-long productive learners.

## Academic Pillar **PreSchool Experience**

Vision Statement: We believe students should begin their educational experience in a nurturing environment ensuring life-long learning.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
• Step Up To Quality- Mills	Step Up To Quality	Step Up To Quality	Step Up To Quality	Step Up To Quality
	<ul> <li>Move to one location</li> </ul>		Universal PreSchool for all	Evaluate universal     PreSchool
<ul> <li>Continue to develop assessments</li> </ul>	<ul> <li>Continue to develop assessments</li> </ul>	Continue to develop assessments	Continue to develop assessments	Evaluate Current     Assessments and     Needs
<ul> <li>Kindergarten</li> <li>Camp</li> </ul>	<ul> <li>Kindergarten</li> <li>Camp</li> </ul>	Kindergarten Camp	Kindergarten Camp	Evaluate     Kindergarten camp     and address future     needs
	<ul> <li>Study transportation for all students</li> </ul>	Implement result transportation for all students	Evaluate transportation for all students	Evaluate     transportation across     years and collaborate     with districts in     region to consider     consortium or     contract for services
Utilize "Creative Curriculum"	• Enhance Academic Curriculum	Enhance Academic Curriculum	Evaluate Academic Curriculum	Evaluate Academic     Curriculum

Vision Statement: We believe students should begin their educational experience in a nurturing environment ensuring life-long learning.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
		<ul> <li>Regional tuition- based PreSchool</li> </ul>	<ul> <li>Regional tuition- based PreSchool</li> </ul>	<ul><li>Evaluate Regional tuition-based PreSchool</li></ul>
<ul> <li>Outreach to parents through home visits, classes and parent-child activities</li> </ul>	<ul> <li>Outreach to parents through home visits, classes and parent-child activities</li> </ul>	Outreach to parents through home visits, classes and parent- child activities	Outreach to parents through home visits, classes and parent- child activities	Evaluate outreach to parents through home visits, classes and parent-child activities
Extended Day     PreSchool	<ul> <li>Extended Day PreSchool</li> </ul>	• Extended Day PreSchool	• Extended Day PreSchool	Evaluate extended day PreSchool and collaborate with districts in region
	<ul> <li>Implement kindergarten elementary buildings</li> </ul>	• Implement kindergarten elementary buildings	Implement kindergarten elementary buildings	Evaluate kindergarten in elementary buildings and look at needs
Portfolio     Assessment     (online) with     developmental     assessment     component- 2 year     process leave in,	<ul> <li>Portfolio         Assessment             (online) with             developmental             assessment             component     </li> </ul>	<ul> <li>Portfolio Assessment (online) with developmental assessment component</li> </ul>	<ul> <li>Portfolio Assessment (online) with developmental assessment component</li> </ul>	Evaluate portfolio assessment and integrate with K-12 initiatives, especially graduation

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2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
	<ul> <li>Outside agency satellites</li> </ul>	Outside agency satellites	• Outside agency satellites	Evaluate Outside agency satellites
Observe what    Kindergarten    interaction    classrooms look    like	<ul> <li>Interaction         Kindergarten         classrooms     </li> </ul>	Interaction     Kindergarten     classrooms	• Interaction Kindergarten classrooms	Evaluate Interaction     Kindergarten     classrooms
<ul> <li>Kindergarten         Open House in spring     </li> </ul>	<ul> <li>Kindergarten         Open House in spring     </li> </ul>	Kindergarten Open House in spring	Kindergarten Open House in spring	Evaluate     Kindergarten open     houses in spring

Vision Statement: We believe in providing all students with a safe, caring educational environment that focuses on high academic achievement through critical and creative thinking.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Student-centered Instruction</li> <li>FIP strategies (formative instructional practices)</li> </ul>	<ul> <li>Student-centered Instruction</li> <li>FIP strategies (formative instructional practices)</li> </ul>	<ul> <li>Student-centered Instruction</li> <li>FIP strategies (formative instructional practices)</li> </ul>	<ul> <li>Student-centered Instruction</li> <li>FIP strategies (formative instructional practices)</li> </ul>	<ul> <li>Student-centered Instruction</li> <li>FIP strategies (formative instructional practices)</li> </ul>
<ul> <li>Research looping</li> <li>Evaluate service delivery for Third Grade Reading Guarantee</li> <li>Increase integration to technology (devices)</li> </ul>	<ul> <li>Implement         recommendations         from looping         research/         departmentalization</li> <li>Increase integration         to tachnology (devices)</li> </ul>	Increase integration to technology/devices	<ul> <li>Earn Blue Ribbon         School Status</li> <li>Earn Schools of         Promise Status</li> <li>Increase integration         to technology (deviges)</li> </ul>	Increase quality of integration to technology/devices within instruction
to technology/devices within instruction	to technology/devices within instruction	within instruction	to technology/devices within instruction	

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2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Enhance instructional experiences outside of the traditional classroom and day	<ul> <li>Incorporate instructional experiences outside of the traditional classroom and day</li> </ul>	Incorporate     instructional     experiences outside of     the traditional     classroom and day	Incorporate     instructional     experiences outside of     the traditional     classroom and day	Evaluate instructional experiences outside of the traditional classroom and day
Follow textbook adoption cycle, including professional development to support purchases and resource adoption- Add chart	<ul> <li>Follow textbook adoption cycle, including professional development to support purchases and resource adoption</li> </ul>	Follow textbook adoption cycle, including professional development to support purchases and resource adoption	Follow textbook adoption cycle, including professional development to support purchases and resource adoption	Follow textbook adoption cycle, including professional development to support purchases and resource adoption
• Continue with iEvolve and CORES grades 3-5	• Sustain iEvolve grades 3-5	• Sustain iEvolve grades 3-5	• Sustain all iEvolve grades 3-6	• Sustain all iEvolve grades 3-6
Begin iEvolve with grade 6	• Continue with iEvolve grade 6	• Continue with iEvolve grade 6		
Plan and implement district level activities by grade- keep but work				

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2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Implement recommendations for library/media centers	<ul> <li>Implement recommendation for library/media centers</li> </ul>	Grow role library/media centers	Grow role library/media centers	Grow role library/media centers
• Implement recommendations ENCORE (music, art, physical education, strings, library, foreign language) classes	<ul> <li>Refine ENCORE         (music, art, physical         education, strings,         library, foreign         language) classes</li> </ul>	Restructure ENCORE     (music, art, physical     education, strings,     library, foreign     language) classes	Restructure ENCORE     (music, art, physical     education, strings,     library, foreign     language) classes	Evaluate ENCORE     (music, art, physical     education, strings,     library, foreign     language) classes
Continue with 6 <sup>th</sup> grade transition plan with Middle School	<ul> <li>Continue with 6<sup>th</sup> grade transition plan with Middle School</li> </ul>	Evaluate 6 <sup>th</sup> grade transition plan with Middle School	Implement 6 <sup>th</sup> grade transition plan with Middle School	Continue to implement 6 <sup>th</sup> grade transition plan with Middle School
Begin computer skills class in K-1	• Continue computer skills class in K-1	Continue computer skills class in K-1	Continue computer skills class in K-1	• Implement changes to computer skills class in K-1
Improve summer offerings and experiences to increase student participation	<ul> <li>Improve summer offerings and experiences to increase student participation</li> </ul>	Improve summer offerings and experiences to increase student participation	Evaluate summer offerings and experiences to increase student participation	Implement summer offerings and experiences to increase student participation

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2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Pursue innovative grant opportunities that align with academic priorities</li> </ul>	<ul> <li>Pursue innovative grant opportunities that align with academic priorities</li> </ul>	<ul> <li>Pursue innovative grant opportunities that align with academic priorities</li> </ul>	Pursue innovative grant opportunities that align with academic priorities	Pursue innovative grant opportunities that align with academic priorities
Implement     assessment program     (data reporting,     analysis, instructional     changes)- work on it,     and implement "data     map" on August 7th PD     on data map	Implement     assessment program     (data reporting,     analysis, instructional     changes)	Refine assessment program (data reporting, analysis, instructional changes)	Refine assessment program (data reporting, analysis, instructional changes)	Refine assessment program (data reporting, analysis, instructional changes)
Continue to develop and maintain assessment handbook	Continue to develop and maintain assessment handbook	Evaluate assessment handbook	Refine assessment handbook	Refine assessment handbook
<ul> <li>Begin steam instructional design</li> <li>Continue to strengthen problem based learning</li> <li>Refine and/or expand alternative placement/services</li> </ul>	<ul> <li>Introduce STEAM design</li> <li>Evaluate foreign language for 4-6</li> <li>Refine and/or expand alternative placement/services</li> </ul>	<ul> <li>Full implementation of STEAM design</li> <li>Evaluate foreign language for 1-3</li> <li>Refine and/or expand alternative placement/services</li> </ul>	<ul> <li>Full implementation of STEAM design</li> <li>Evaluate foreign language for 1-6</li> <li>Refine and/or expand alternative placement/services</li> </ul>	Evaluate implementation of STEAM design

## Academic Pillar Middle School Experience

Vision Statement: We believe in fostering high student achievement through innovative and genuine middles school experiences.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Student-led instruction that includes interdisciplinary Project-Based delivery 5th (formative beginging of elementary across)	• Student-led instruction that includes Problem/Project-Based delivery	•	Student-led instruction that includes Problem/Project- Based delivery	•	Student-led instruction that includes Problem/Problem- Based delivery	•	Student-led instruction that includes Problem/Problem- Based delivery
•	Team wide presentations with team Project-based Learning	<ul> <li>School wide         Presentations with         Problem/Project-         based Learning     </li> </ul>	•	School wide Presentations with Problem/Project- based Learning	•	School wide Presentations with Problem/Project- based Learning	•	School wide Presentations with Problem/Project- based Learning
•	Begin iEvolve with grades 7-8	• iEvolve with grades 7-8	•	iEvolve with grades 7-8	•	Sustain iEvolve with grades 7-8	•	Sustain iEvolve with grades 7-8
•	Begin STEAM instructional design Pilot and evaluate semester long single gender PE and Health classes based on recommendation	<ul> <li>Introduce STEAM design</li> <li>Pilot and evaluate single gender classes</li> </ul>	•	Full implementation of STEAM design Potentially expand single gender classes	•	Full implementation of STEAM design Potentially evaluate single gender classes	•	Full implementation of STEAM design Potentially evaluate single gender classes

## Academic Pillar **Middle School Experience**

Vision Statement: We believe in fostering high student achievement through innovative and genuine middles school experiences.

Student Centered Design focuses on each individual student's strengths and areas for growth. Instructional delivery incorporating Problem/Project Learning, STEM, intervention programs such as Wilson Reading, Study Island, and MobyMax as well as best practices

such as Marzano's, Bloom's and authentic formative instructional practices (FIP) yield high academic results for our students.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Implement school wide model Title I Services</li> </ul>	Sustain school wide model Title I Services	Sustain School wide model Title I Services	Sustain school wide model Title I Services	Evaluate school wide model Title I Services
<ul> <li>Increase foreign language options</li> <li>Maintain/Evaluate foreign language options and the philosophy of the offerings</li> </ul>	<ul> <li>Evaluate foreign language options</li> <li>Evaluate foreign language for 4-6</li> </ul>	Implement foreign language options	Continue foreign language options	Continue foreign language options
Modify the SLC to include more specific intervention time	Evaluate how modified SLC went	• Strengthen SLC	Sustain SLC implementations	Sustain SLC implementations
<ul> <li>Expand field trip options to include overnight experience</li> </ul>	Sustain field trips through curriculum connections	<ul> <li>Sustain field trips through curriculum connections</li> </ul>	Sustain field trips through curriculum connections	Sustain field trips through curriculum connections
Maintain and evaluate philosophy of tech prep opportunities to Middle School through career exploration in 8th grade	Expand tech prep opportunities Middle School through career exploration (expand health career, business and cos)	<ul> <li>Expand tech prep opportunities Middle School through career exploration (expand health career, business and cos)</li> </ul>	Expand tech prep opportunities Middle School through career exploration (expand health career, business and cos)	<ul> <li>Expand tech prep opportunities Middle School through career exploration (expand health career, business and cos)</li> </ul>

## Academic Pillar Middle School Experience

Vision Statement: We believe in fostering high student achievement through innovative and genuine middles school experiences.

Student Centered Design focuses on each individual student's strengths and areas for growth. Instructional delivery incorporating Problem/Project Learning, STEM, intervention programs such as Wilson Reading, Study Island, and MobyMax as well as best practices such as Marzano's, Bloom's and authentic formative instructional practices (FIP) yield high academic results for our students.

2015-2016 2016-2017 2017-2018 2019-2020 2018-2019 Implement findings on scheduling options (8 period day) Increase options for Middle School Middle School Middle School Middle School Middle School students to earn high school credit school credit school credit school credit school credit Increase course Increase course Increase course Increase course Increase course offerings 8th Grade offerings 7th Grade offerings 8th Grade offerings 8th Grade offerings 8th Grade -Blended/online Blending learning Blending learning Blended/online Blended/online learning learning learning Pre-Advanced Implement findings of Placement Pre-Advanced exploration Placement research Continue with Continue with Continue with Continue with Continue with teaming, including teaming, including teaming, including teaming, including teaming, including being proactive in academic and academic and academic and academic and academic and behavior behavior behavior behavior behavior interventions and interventions and interventions and interventions and interventions and student activities student activities student activities student activities student activities

## Academic Pillar Middle School Experience

Vision Statement: We believe in fostering high student achievement through innovative and genuine middles school experiences.

Student Centered Design focuses on each individual student's strengths and areas for growth. Instructional delivery incorporating Problem/Project Learning, STEM, intervention programs such as Wilson Reading, Study Island, and MobyMax as well as best practices such as Marzano's, Bloom's and authentic formative instructional practices (FIP) yield high academic results for our students.

2019-2020 2015-2016 2017-2018 2016-2017 2018-2019 Increase quality of technology and technology and technology and technology and technology and integration into integration into integration into integration into integration into instruction instruction instruction instruction instruction Refine alternative Refine alternative Refine alternative Refine alternative Refine alternative placement/services placement/services placement/services placement/services placement/services Monitor services for Monitor services for Evaluate services for Refine services for • Refine services for students with students with students with students with students with disabilities disabilities disabilities disabilities disabilities Improve summer Improve summer • Improve summer Improve summer Improve summer offerings and offerings and offerings and offerings and offerings and experiences to experiences to experiences to experiences to experiences to increase student increase student increase student increase student increase student participation/include participation participation participation participation middle school and summer safari Investigate adding a learning management system Pilot intro to performing arts Explore opportunities for the fine and performing arts options

Vision Statement: We believe in preparing students for college, career, military readiness, and to compete in a global society.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Student-centered instruction and 5<sup>th</sup> that includes Interdisciplinary Instruction and Project Based-Learning</li> <li>Research avid program</li> </ul>	Student-centered instruction that includes Interdisciplinary Instruction and Project Based-Learning	Student-centered instruction that includes Interdisciplinary Instruction and Project Based-Learning	Student-centered instruction that includes Interdisciplinary Instruction and Project Based-Learning	Student-centered instruction that includes Interdisciplinary Instruction and Project Based-Learning
Pilot/begin first year of local and/or national global experience for current seniors	Begin first year of international global experience	Begin second year of international global experience implementation based on first year	Begin third year of international global experience implementation based on previous years' experience	Continue     international global     experience     implementation     based on previous     years' experience
<ul> <li>Implement and evaluate Global Perspectives Course</li> </ul>	Evaluate Global     Perspectives Course	Refine Global     Perspectives Course	Refine Global     Perspectives Course	Refine Global     Perspectives Course
Research the college entrance exam prep class via Grad Point	Expand college entrance exam prep class via Grad Point	Expand college entrance exam prep class via Grad Point	Sustain college entrance exam prep class via Grad Point	Sustain college entrance exam prep class via Grad Point

Vision Statement: We believe in preparing students for college, career, military readiness, and to compete in a global society.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Implement and evaluate new schedule based on evaluation (8 period day)</li> <li>Implement phase 1 of Room 120 fabrication, manufacturing and robotics technology lab plan</li> </ul>	<ul> <li>Expand tours of         Institutions of Higher         Education</li> <li>Implement phase 2 of         Room 120 fabrication,         manufacturing and         robotics technology         lab plan</li> </ul>	<ul> <li>Expand tours of         Institutions of Higher         Education     </li> <li>Implement phase 3 of         Room 120 fabrication,         manufacturing and         robotics technology         lab plan     </li> </ul>	<ul> <li>Expand tours of         Institutions of Higher         Education</li> <li>Implement phase 4 of         Room 120 fabrication,         manufacturing and         robotics technology         lab plan</li> </ul>	<ul> <li>Expand tours of         Institutions of Higher         Education</li> <li>Implement the final         phase of Room 120         fabrication,         manufacturing and         robotics technology         lab plan</li> </ul>
<ul> <li>Build internships, apprenticeships, and student leadership opportunities</li> <li>Expand online course opportunities for</li> </ul>	<ul> <li>Expand internships, externships, apprenticeships, and student leadership opportunities</li> <li>Sustain online course opportunities for</li> </ul>	<ul> <li>Expand internships, externships, apprenticeships, and student leadership opportunities</li> <li>Sustain online course opportunities for</li> </ul>	<ul> <li>Expand internships, externships, apprenticeships, and student leadership opportunities</li> <li>Evaluate/redesign online course</li> </ul>	<ul> <li>Expand internships, externships, apprenticeships, and student leadership opportunities</li> <li>Evaluate/redesign online course</li> </ul>
<ul> <li>• Evaluate College and Career Majors</li> <li>• Research weighted categories within classes</li> </ul>	<ul><li>students</li><li>Refine College and Career Majors</li></ul>	<ul><li>students</li><li>Refine College and Career Majors</li></ul>	<ul><li>opportunities</li><li>Refine College and Career Majors</li></ul>	<ul><li>opportunities</li><li>Refine College and Career Majors</li></ul>

Vision Statement: We believe in preparing students for college, career, military readiness, and to compete in a global society.

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
•	College credit plus/ blue streak U	Provide opportunity to earn Associate's degree program through articulation agreements and College Credit Plus/Blue Streak U	Eligible seniors complete associates degree	Evaluate the pathways to earn Associate's degree through College Credit Plus/Blue Streak U	Implement any changes to the pathways to earn Associate's degree through College Credit Plus/Blue Streak U
•	Expand and modify articulation agreements	<ul> <li>Expand and modify articulation agreements</li> </ul>	Expand and modify articulation agreements	Expand and modify articulation agreements	Expand and modify articulation agreements
•		<ul> <li>Expand curriculum opportunities for all grades at the Planetarium</li> </ul>	Continued expansion     of Planetarium     programs and     Cultural Center	Continued expansion     of Planetarium     programs and     Cultural Center	Sustain Planetarium and Cultural Center programs
•	Expand Sandusky Digital Academy as a more true alternative campus	Sustain Sandusky     Digital Academy     alternative campus	Sustain Sandusky     Digital Academy     alternative campus	Evaluate Sandusky     Digital Academy     alternative campus	Implement any changes based on evaluation of Sandusky Digital Academy alternative campus

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	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
pla Ho usi gui par Sta Col	search and Begin anning for spitality program ing Pro-Start idelines and rtnering with Terra ate Community llege and align with	Evaluate and continue Hospitality program	•	Expand Hospitality program to include specialties such as pastry and sous chef	•	Expand Hospitality program to include specialties such as pastry and sous chef	•	Expand Hospitality program to include specialties such as pastry and sous chef
• Im	plement Music ademy Changes	<ul> <li>Evaluate and continue Music Academy Program</li> </ul>	•	Sustain Music Academy	•	Sustain Music Academy	•	Sustain Music Academy
Lea cer The	ntinue with Project ad The Way to be a tified Project Lead e Way School	<ul> <li>Complete all requirements to certified Project Lead The Way School</li> </ul>	•	Continue with Project Lead The Way to be a certified Project Lead The Way School	•	Continue with Project Lead The Way to be a certified Project Lead The Way School	•	Continue with Project Lead The Way to be a certified Project Lead The Way School
cor req Pro Dis	ntinue with plan to mplete the quirements to be a oject Lead The Way strict pand tours of stitutions of Higher	<ul> <li>Continue with plan to complete the requirements to be a Project Lead The Way District</li> </ul>	•	Continue with plan to complete the requirements to be a Project Lead The Way District	•	Complete all requirements to be a certified Project Lead The Way District.	•	Complete all requirements to be a certified Project Lead The Way District
	ucation							

Vision Statement: We believe in preparing students for college, career, military readiness, and to compete in a global society.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Begin STEAM instructional design	Full implementation of STEAM design	Full implementation of STEAM design	Full implementation of STEAM design	Full implementation of STEAM design
<ul> <li>Develop summer opportunities to increase student participation</li> </ul>	Develop summer opportunities to increase student participation			
• Evaluate the 8th grade transition program	Evaluate and continue     8 <sup>th</sup> grade transition     program	Continue 8 <sup>th</sup> grade transition program	Continue 8 <sup>th</sup> grade transition program	Continue 8 <sup>th</sup> grade transition program
<ul> <li>Continue writing online classes, texts, materials, and resources</li> </ul>	Continue writing online classes, texts, materials, and resources	Continue writing online classes, texts, materials, and resources	Continue writing online classes, texts, materials, and resources	Continue writing online classes, texts, materials, and resources
• Implement textbook and materials cycle and utilize online texts/materials (50%)	Continue textbook and materials cycle and utilize online texts/materials (50%)			
<ul> <li>Research looping for interventionists at the team level</li> </ul>				

# Academic Pillar Academic Operations

Vision Statement: We believe in a comprehensive operational organization dedicated to the whole child.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Attract high quality – highly engaging staff	Attract high quality –     highly engaging staff	•	Attract high quality – highly engaging staff	•	Attract high quality – highly engaging staff	•	Attract high quality – highly engaging staff
•	Restructure personnel based on Transformation Plan needs	<ul> <li>Restructure personnel based on Transformation Plan needs</li> </ul>	•	Restructure personnel based on Transformation Plan needs	•	Restructure personnel based on Transformation Plan needs	•	Restructure personnel based on Transformation Plan needs
•	Evaluate NOECA transfer and relationship	• Continue NOECA implementation	•	Continue NOECA implementation	•	Continue NOECA implementation	•	Continue NOECA implementation
•	Modify and continuously evaluate roles related to Academic Operations, including central registration, placement, impact on EMIS, digital account management	<ul> <li>Modify and continuously evaluate roles related to Academic Operations, including central registration, placement, impact on EMIS, digital account management</li> </ul>	•	Modify and continuously evaluate roles related to Academic Operations, including central registration, placement, impact on EMIS, digital account management	•	Modify and continuously evaluate roles related to Academic Operations, including central registration, placement, impact on EMIS, digital account management	•	Modify and continuously evaluate roles related to Academic Operations, including central registration, placement, impact on EMIS, digital account management
•	Systemic furniture replacement cycle followed	• Systemic furniture replacement cycle followed	•	Systemic furniture replacement cycle followed	•	Systemic furniture replacement cycle followed	•	Systemic furniture replacement cycle followed

# Academic Pillar Academic Operations

Vision Statement: We believe in a comprehensive operational organization dedicated to the whole child.

2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
<ul> <li>Explore non- traditional year- round schooling option</li> </ul>	Implement recommendations for schooling options	•	Evaluate implemented schooling options	•	Refine schooling options	•	Refine schooling options
<ul> <li>Review copy/printer needs and contract</li> </ul>	Implement copy/printer needs and contract	•	Implement copy/printer needs and contract	•	Implement copy/printer needs and contract	•	Implement copy/printer needs and contract
<ul> <li>Review centralized registration processes</li> </ul>	Refine processes as needed	•	Continue with refined processes	•	Continue with refined process	•	Continue with refined process

#### **College and Career Readiness Pillar**

Vision Statement: We believe all students shall participate in a rigorous and rich high school experience that prepares them for college and a career.

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2015-2016		2016-2017		2017-2018		2018-2019		2019-2020
Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience	•	Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience	•	Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience	•	Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience	•	Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience
Implement phase 1 of Room 120 fabrication, manufacturing, and robotics technology lab plan	•	Implement phase 2 of Room 120 fabrication, manufacturing and robotics technology lab plan	•	Implement phase 3 of Room 120 fabrication, manufacturing and robotics technology lab plan	•	Implement phase 4 of Room 120 fabrication, manufacturing and robotics technology lab plan	•	Implement equipment replacement plan
Develop an equipment acquisition plan for each pathway program, including professional development to support purchases	•	Implement an equipment acquisition plan for each pathway program, including professional development to support purchases	•	Continue with equipment acquisition plan for each pathway program, including professional development to support purchases	•	Continue with equipment acquisition plan for each pathway program, including professional development to support purchases	•	Continue with equipment acquisition plan for each pathway program, including professional development to support purchases
Analyze and evaluate the effects of Micro- Messaging program.	•	Continue with Micro- Messaging program and expand PD opportunities to all staff	•	Continue with Micro- Messaging program with additional PD opportunities for all staff	•	Continue with Micro- Messaging program	•	Maintain and update Micro-Messaging program and expand PD opportunities to all staff let drop off

## **College and Career Readiness Pillar**

Vision Statement: We believe all students shall participate in a rigorous and rich high school experience that prepares them for college and a career.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Analyze and evaluate affects the Pipe- STEAM plan	<ul> <li>Continue with Pipe- STEAM (non- traditional students into traditional programs)</li> </ul>	•	Continue with Pipe- STEAM (non- traditional students into traditional programs)	•	Continue with Pipe- STEAM (non- traditional students into traditional programs)	•	Continue with Pipe- STEAM (non- traditional students into traditional programs)
•	Expand and modify articulation agreements	<ul> <li>Expand and modify articulation agreements</li> </ul>	•	Expand and modify articulation agreements	•	Expand and modify articulation agreements	•	Expand and modify articulation agreements
•	Continue with Project Lead The Way to be a certified Project Lead The Way School	<ul> <li>Complete all requirements to certified Project Lead The Way School</li> </ul>				<b>o</b>		S
•	Establish the plan to complete the requirements to be a Project Lead The Way District	<ul> <li>Implement with plan to complete the requirements to be a Project Lead The Way District</li> </ul>	•	Continue with plan to complete the requirements to be a Project Lead The Way District	•	Complete all requirements to be a certified Project Lead The Way District	•	Maintain Project Lead The Way certification
•	Offer tech prep classes at the middle school Career Search and career exploration	<ul> <li>Offer tech prep classes at the middle school Career Search and career exploration</li> </ul>	•	Expand tech prep classes and gateway to technology (PLTW) at the middle school	•	Expand tech prep classes at the middle school	•	Revaluate tech prep classes at the middle school
•	Expand summer STEAM workshops for students in grades 6 through 10	• Expand summer STEAM workshops for students in grades 6 through 10	•	Expand summer STEAM workshops for students in grades 6 through 10	•	Expand summer STEAM workshops for students in grades 6 through 10	•	Maintain and continue to offer STEAM workshops for students in grades 4 through 10

#### **College and Career Readiness Pillar**

Vision Statement: We believe all students shall participate in a rigorous and rich high school experience that prepares them for college and a career.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Hire internship coordinator Research on hiring a school to work coordinator	Implement the school to work program	•	Evaluate the school to work program	•	Modify the school to work program	•	Sustain the school to work program
•	Implement Music Academy changes	• Evaluate and continue Music Academy program	•	Sustain Music Academy	•	Sustain Music Academy	•	Sustain Music Academy
•	Research, match and align majors with titles (needs filled in).	Implement     Hospitality program	•	Expand Hospitality program to include specialties such as pastry and sous chef	•	Expand Hospitality program to include specialties such as pastry and sous chef	•	Evaluate hospitality program
•	Develop college/career pathways for Sandusky Digital Academy students to include Credit flex opportunities	Continue offering college/career pathways for Sandusky Digital Academy students to include Credit flex opportunities	•	Continue offering college/career pathways for Sandusky Digital Academy students to include Credit flex opportunities	•	Continue offering college/career pathways for Sandusky Digital Academy students to include Credit flex opportunities	•	Evaluate offering college/career pathways for Sandusky Digital Academy students to include Credit flex opportunities
•	Revitalize, implement, revamp, and re-align programs to reflect current trends in job market	<ul> <li>Revitalize, implement, revamp, and re-align programs to reflect current trends in job market</li> </ul>	•	Revitalize, implement, revamp, and re-align programs to reflect current trends in job market	•	Revitalize, implement, revamp, and re-align programs to reflect current trends in job market	•	Revitalize, implement, revamp, and re-align programs to reflect current trends in job market

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience	<ul> <li>Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience</li> </ul>	and update marketing strategies and materials to reflect current programming, trends, and target	Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience	Continuously modify and update marketing strategies and materials to reflect current programming, trends, and target audience
•	Hire a marketing coordinator		Evaluate marketing coordinator position	Sustain marketing coordinator position
		•	Hire a job placement coordinator	Evaluate placement coordinator
		•	Hire a IT specialist	• Evaluate IT specialist
Host community job fair/open house	<ul> <li>Host community job fair/open house</li> </ul>	1	Host community job fair/open house	<ul> <li>Host community job fair/open house</li> </ul>
Maintain and update email database	<ul> <li>Maintain and update email database</li> </ul>	_	Maintain and update email database	<ul> <li>Maintain and update email database</li> </ul>
Continuously modify and explore social media accounts for current media trends	<ul> <li>Continuously modify and explore social media accounts for current media trends</li> </ul>	and explore social media accounts for	Continuously modify and explore social media accounts for current media trends	Continuously modify and explore social media accounts for current media trends

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Improve communications between high school programs and adult programs	Improve communications between high school programs and adult programs	•	Improve communications between high school programs and adult programs	•	Improve communications between high school programs and adult programs	•	Improve communications between high school programs and adult programs
•	Expand pathways linking high school programs to adult programs	<ul> <li>Expand pathways linking high school programs to adult programs</li> </ul>	•	Expand pathways linking high school programs to adult programs	•	Expand pathways linking high school programs to adult programs	•	Expand pathways linking high school programs to adult programs
•	Student-centered instruction incorporating Problem Based Learning, STEAM, Marzano's, Bloom's and authentic formative instructional practices.	• Student-centered instruction incorporating Problem Based Learning, STEAM, Marzano's, Bloom's and authentic formative instructional practices.	•	Student-centered instruction incorporating Problem Based Learning, STEAM, Marzano's, Bloom's and authentic formative instructional practices.	•	Student-centered instruction incorporating Problem Based Learning, STEAM, Marzano's, Bloom's and authentic formative instructional practices.	•	Student-centered instruction incorporating Problem Based Learning, STEAM, Marzano's, Bloom's and authentic formative instructional practices.
•	Provide professional development training for coordinators and instructors	<ul> <li>Provide professional development training for coordinators and instructors</li> </ul>	•	Provide professional development training for coordinators and instructors	•	Provide professional development training for coordinators and instructors	•	Provide professional development training for coordinators and instructors
•	Increase technology use in the classroom	Increase technology use in the classroom	•	Increase technology use in the classroom	•	Increase technology use in the classroom	•	Increase technology use in the classroom

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Implement an equipment acquisition plan for each program, including professional development to support purchases add acquisition plan	Continue with equipment acquisition plan for each program, including professional development to support purchases	•	Continue with equipment acquisition plan for each program, including professional development to support purchases	•	Continue with equipment acquisition plan for each program, including professional development to support purchases	•	Continue with equipment acquisition plan for each program, including professional development to support purchases
•	Explore and research separate facilities for Sandusky Career Center	<ul> <li>Design separate facilities for Sandusky Career Center</li> </ul>	•	Design separate facilities for Sandusky Career Center	•	Establish a separate facility for Sandusky Career Center	•	Maintain a separate facility for Sandusky Career Center
•	Refine processes as needed (handbooks)	• Continue with refined processes	•	Continue with refined processes	•	Continue with refined processes	•	Continue with refined processes
•	Implement, update and create surveys: current students, alumni, instructors, community members, coordinators and staff	• Implement, update and create surveys: current students, alumni, instructors, community members, coordinators and staff	•	Implement, update and create surveys: current students, alumni, instructors, community members, coordinators and staff	•	Implement, update and create surveys: current students, alumni, instructors, community members, coordinators and staff	•	Implement, update and create surveys: current students, alumni, instructors, community members, coordinators and staff
•	Expand ABLE partnerships and program locations	<ul> <li>Expand ABLE partnerships and program locations</li> </ul>	•	Expand ABLE partnerships and program locations	•	Expand ABLE partnerships and program locations	•	Expand ABLE partnerships and program locations

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Incorporate basic and intermediate computer skills development within ABLE class offerings	Incorporate basic, intermediate, and advanced computer skills development within ABLE class offerings	Sustain basic, intermediate, and advanced computer skills development within ABLE class offerings	Sustain basic, intermediate, and advanced computer skills development within ABLE class offerings	Sustain basic, intermediate, and advanced computer skills development within ABLE class offerings
Expand     Bridge/Transition     programs for GED     students to post-     secondary	<ul> <li>Expand         Bridge/Transition         programs for GED         students to post-         secondary</li> </ul>	Expand     Bridge/Transition     programs for GED     students to post-     secondary	<ul> <li>Expand         Bridge/Transition         programs for GED         students to post-         secondary</li> </ul>	<ul> <li>Expand         Bridge/Transition         programs for GED         students to post-         secondary</li> </ul>
Incorporate     employability skills,     resume writing, and     interview preparation     within ABLE class     offerings	<ul> <li>Incorporate employability skills, resume writing, and interview preparation within ABLE class offerings</li> </ul>	Incorporate     employability skills,     resume writing, and     interview preparation     within ABLE class     offerings	Incorporate employability skills, resume writing, and interview preparation within ABLE class offerings	Incorporate employability skills, resume writing, and interview preparation within ABLE class offerings
Begin student leadership opportunities through Business Professionals of America and SkillsUSA	<ul> <li>Develop student leadership opportunities through Business Professionals of America and SkillsUSA</li> </ul>	Continue student leadership opportunities through Business Professionals of America and SkillsUSA	Continue student leadership opportunities through Business Professionals of America and SkillsUSA	Continue student leadership opportunities through Business Professionals of America and SkillsUSA

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Pursue innovative grant opportunities or corporate partnerships	Pursue innovative grant opportunities or corporate partnerships	•	Pursue innovative grant opportunities or corporate partnerships	•	Pursue innovative grant opportunities or corporate partnerships	•	Pursue innovative grant opportunities or corporate partnerships
•	Explore and research an adult transition program for PRIDE Academy students	Implement adult transition program for PRIDE Academy students	•	Expand adult transition program for PRIDE Academy students	•	Expand adult transition program for PRIDE Academy students	•	Expand adult transition program for PRIDE Academy students
•	Expand articulation agreements	Expand articulation agreements	•	Expand articulation agreements	•	Expand articulation agreements	•	Expand articulation agreements
•	Expand online and blended learning opportunities within programs	Expand online and blended learning opportunities within programs	•	Expand online and blended learning opportunities within programs	•	Expand online and blended learning opportunities within programs	•	Expand online and blended learning opportunities within programs
•	Explore the creation of online classes, texts, materials, and resources	Begin online classes, texts, materials, and resources	•	Continue online classes, texts, materials, and resources		Continue online classes, texts, materials, and resources	•	Continue online classes, texts, materials, and resources

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Research a Hospitality program using Pro-	<ul><li>Implement a Hospitality program</li></ul>	•	Expand Hospitality program	•	Expand Hospitality program	•	Expand Hospitality program
	Start Guidelines, partnering with Terra							
	State Community College and Kalahari							
	Resorts							
•	<ul> <li>Develop a truck driving program if appropriate.</li> </ul>	<ul> <li>Implement a truck driving program, if appropriate</li> </ul>	•	Evaluate and continue truck driving program	•	Sustain truck driving program	•	Evaluate truck driving program
•	<ul><li>Develop short-term job training programs</li></ul>	<ul> <li>Develop short-term job training programs</li> </ul>	•	Develop short-term job training programs	•	Develop short-term job training programs	•	Develop short-term job training programs
	Research, implement, revitalize, revamp and re-align programs to	<ul> <li>Research, implement, revitalize, revamp and re-align programs to</li> </ul>	•	Research, implement, revitalize, revamp and re-align programs to	•	Research, implement, revitalize, revamp and re-align programs to	•	Research, implement, revitalize, revamp and re-align programs to
	reflect current trends	reflect current trends		reflect current trends		reflect current trends		reflect current trends
	in job market	in job market		in job market		in job market		in job market

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Continue with     Auditorium updates     and repairs- get     quotes				
Offer new opportunities (dance, theater, intro. To performing arts middle school, ect) based on surveys (most students wanted arts)	Offer new opportunities based on enrollment and interest	Offer new opportunities based on enrollment and interest	Offer new opportunities based on enrollment and interest	Offer new opportunities based on enrollment and interest
Vertical alignment all     7-12     fine/performance arts     programs	Continue Vertical alignment all K-6 fine/performance arts programs and refine 7-12	Refine Vertical alignment all K-6 fine/performance arts programs and sustain K-12	Evaluate Vertical alignment all K-12 fine/performance arts programs	Implement changes to vertical alignment to all K-12 based on the effectiveness of the alignment
Continue strong     marketing connection     through various     media outlets	Continue strong     marketing connection     through various     media outlets	Evaluate strong     marketing connection     through various     media outlets	Implement changes to marketing connection through various media outlets	
• Facebook, twitter, community involvement, kids fair, website ect.	• Facebook, twitter, community involvement, kids fair, website ect.	Facebook, twitter, community involvement, kids fair, website ect.	Facebook, twitter, community involvement, kids fair, website ect.	Facebook, twitter, community involvement, kids fair, website ect.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Implement     scheduling to offer     more opportunities     for maximum student     participation	Implement     scheduling to offer     more opportunities     for maximum student     participation	Implement     scheduling to offer     more opportunities     for maximum student     participation	Implement     scheduling to offer     more opportunities     for maximum student     participation	Implement     scheduling to offer     more opportunities     for maximum student     participation
Explore host Ohio     Music and Art     Education Association     events at Sandusky     High School, add     band, orchestra, choir	Potentially hosting     Ohio Music and Art     Education Association     events at Sandusky     High School, band,     orchestra, choir	Explore potentially hosting music, arts, theater, dance, ect. Events at SHS, band, orchestra, choir	Host the Ohio Music and Arts, dance, theater, ect. Ect. Education Association event @ SHS, band, orchestra, choir	Expand the Ohio     Music and Arts,     dance, theater, ect.     Ect. Education     Association event @     SHS, band, orchestra,     choir
Collaborate across the district to create a more effective Master Calendar of events	Collaborate across the district to create a more effective Master Calendar of events	Collaborate across the district to create a more effective Master Calendar of events	Collaborate across the district to create a more effective Master Calendar of events	Collaborate across the district to create a more effective Master Calendar of events
• Increase recruitment in the elementary and middle schools	Increase recruitment in the elementary and middle schools	Increase recruitment in the elementary and middle schools	• Increase recruitment in the elementary and middle schools	Increase recruitment in the elementary and middle schools
<ul> <li>Grow Great Lakes         Arts Academy with             increased offerings             and a middle school             introduction     </li> </ul>	Grow Great Lakes     Arts Academy with     increased offerings     and a middle school     introduction	Grow Great Lakes     Arts Academy with     increase offerings and     an elementary school     introduction	Grow Great Lakes     Arts Academy with     increase offerings and     an elementary school     introduction	Evaluate Great Lakes     Arts Academy with     increase offerings and     an elementary school     introduction

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Offer enrichment opportunities in Poetry Slam, Forensics-Speech, Drama, Dance</li> </ul>	Offer enrichment opportunities in Poetry Slam, Forensics-Speech, Drama, Dance	Offer enrichment opportunities in Poetry Slam, Forensics-Speech, Drama, Dance	Offer enrichment opportunities in Poetry Slam, Forensics-Speech, Drama, Dance	Offer enrichment opportunities in Poetry Slam, Forensics-Speech, Drama, Dance
<ul> <li>Establish curriculum and career connections/PBL for the Arts</li> </ul>	Establish curriculum and career connections/PBL for the Arts	Establish curriculum and career/PBL for the Arts	Establish curriculum and career/PBL for the Arts	Establish curriculum and career/PBL for the Arts
<ul> <li>Evaluate         recommendations         from evaluation of         learning space for         elementary         fine/performance         arts/increase         technology</li> <li>Increase funding by         20% through         innovative means,         grants, fundraisers,         grant writing         committee</li> <li>Add an Arts         Exploration class at         8<sup>th</sup> grade for high         school credit</li> </ul>	<ul> <li>Implement         recommendations         from evaluation of         learning space for         elementary         fine/performance         arts/increase         technology</li> <li>Increase funding by         10% through         innovative means,         grants, fundraisers,         grant writing         committee</li> <li>Add an Arts         Exploration class at         8<sup>th</sup> grade for high         school credit</li> </ul>	<ul> <li>Implement         recommendations         from evaluation of         learning space for         elementary         fine/performance         arts/increase         technology</li> <li>Increase funding by         10% through         innovative means,         grants, fundraisers,         grant writing         committee</li> <li>Add an Arts         Exploration class at         8<sup>th</sup> grade for high         school credit</li> </ul>	<ul> <li>Implement         recommendations         from evaluation of         learning space for         elementary         fine/performance         arts/increase         technology</li> <li>Increase funding by         10% through         innovative means,         grants, fundraisers,         grant writing         committee</li> <li>Add an Arts         Exploration class at         8<sup>th</sup> grade for high         school credit</li> </ul>	<ul> <li>Implement         recommendations         from evaluation of         learning space for         elementary         fine/performance         arts/increase         technology</li> <li>Increase funding by         10% through         innovative means,         grants, fundraisers,         grant writing         committee</li> <li>Add an Arts         Exploration class at         8<sup>th</sup> grade for high         school credit</li> </ul>

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
	Begin Band, Choir, Orchestra trip rotation	Continue Band, Choir, Orchestra trip rotation	Continue Band, Choir, Orchestra trip rotation	Continue Band, Choir, Orchestra trip rotation
Continue instrument replacement cycle	Continue instrument replacement cycle	Continue instrument replacement cycle	Continue instrument replacement cycle	Continue instrument replacement cycle
<ul> <li>Continue with community outreach through student performances and Arts Festival</li> </ul>	Continue with community outreach through student performances and Arts Festival	Continue with community outreach through student performances and Arts Festival	Continue with community outreach through student performances and Arts Festival	Continue with community outreach through student performances and Arts Festival
<ul> <li>Apply for Ohio Arts Council, "Artist in Residence"</li> </ul>	<ul> <li>Apply for Ohio Arts Council, "Artist in Residence"</li> </ul>	Apply for Ohio Arts     Council, "Artist in     Residence"	Apply for Ohio Arts     Council, "Artist in     Residence"	Apply for Ohio Arts     Council, "Artist in     Residence"

#### **Student Services Pillar**

Overreaching Vision:

We believe that each and every student can REACH his or her potential when given the necessary supports to cross the bridge from DISability to ABILITY.

## Student Services Pillar Response To Instruction and Intervention (RtII)

Vision: We believe that, by building and sustaining a system for utilizing data and providing structured and specific interventions of varying levels of intensity and specificity based on those data, the needs of students can be met

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Guide instruction to be divided into three     "tiers" of intervention, based on student need (universal screening progress monitoring).	• Guide instruction to be divided into three "tiers" of intervention, based on student need (universal screening progress monitoring).	Guide instruction to be divided into three "tiers" of intervention, based on student need (universal screening progress monitoring).	Guide instruction to be divided into three "tiers" of intervention, based on student need (universal screening progress monitoring).	RtII meetings on systemic and individual students, based on progress monitoring
<ul> <li>Create Tier 4 district problem solving team to provide direct support for specific students</li> <li>Create a "train the trainer model" for Wilson to meet district K-12 needs</li> </ul>	<ul> <li>Create Tier 4 district problem solving team to provide direct support for specific students</li> <li>Wilson Training to be provided to Tier 3 staff</li> </ul>	<ul> <li>Create Tier 4 district problem solving team to provide direct support for specific students</li> <li>Wilson Training to be provided to Tier 2 staff</li> </ul>	<ul> <li>Create Tier 4 district problem solving team to provide direct support for specific students</li> <li>Wilson Training to be provided to all staff</li> </ul>	<ul> <li>Use Tier 4 district problem solving team to provide direct support to all students</li> <li>Provide annual Wilson training to all staff</li> <li>Develop treatment checks for Wilson Tier-3</li> </ul>
• Implement Number Worlds math intervention (K-6 Tier 3)	<ul> <li>Implement Wilson Tier 2</li> <li>Implement Number Worlds math intervention (K-6 Tier 3)</li> </ul>	<ul> <li>Implement Wilson Tier</li> <li>Implement Number</li> <li>Worlds math</li> <li>intervention (K-6 Tier</li> <li>3)</li> </ul>	<ul> <li>Implement Wilson Tier</li> <li>Implement Number</li> <li>Worlds math</li> <li>intervention (K-6 Tier</li> <li>3)</li> </ul>	<ul> <li>Implement Number         Worlds math         intervention (K-6 Tier         3)</li> </ul>

## Student Services Pillar Response to Instruction and Intervention (RtII)

Vision: We believe that, by building and sustaining a system for utilizing data and providing structured and specific interventions of varying levels of intensity and specificity based on those data, the needs of students can be met

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
	• Implement Number Worlds Tier 2 (K-6)	• Implement Number Worlds Tier 2 (K-6)	• Implement Number Worlds Tier 2 (K-6)	<ul> <li>Develop treatment integrity checks for Number Worlds Tier</li> <li>3</li> </ul>

#### **Student Services Pillar**

#### **Communication and Language**

Vision: We believe a key to increasing literacy for students is through language acquisition and the use of (varying types of and levels of) assistive technology.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Provide RtII for	• Provide RtII for	•	Provide RtII for	•	Provide RtII for	•	Provide RtII for
	language	language		language		language		language across all
	(comprehension,	(comprehension,		(comprehension,		(comprehension,		three tiers
	vocabulary, grammar)	vocabulary, grammar)		vocabulary, grammar)		vocabulary, grammar)		
•	Provide RtII for	<ul> <li>Provide RtII for</li> </ul>	•	Provide RtII for	•	Provide RtII for	•	Provide RtII for
	English Language	English Language		English Language		English Language		English Language
	Learners for parents	Learners for parents		Learners for parents		Learners for parents		Learners for students
	and families	and families		and families		and families		across all three tiers
•	Provide sign language	<ul> <li>Provide sign language</li> </ul>	•	Provide sign language	•	Provide sign language	•	Provide sign language
	instruction to	instruction to		instruction to		instruction to		instruction to
	students	students		students		students		students
•	Provide sign language	<ul> <li>Provide sign language</li> </ul>	•	Provide sign language	•	Provide sign language	•	Provide sign language
	training to all staff	training to all staff		training to all staff		training to all staff		training to all staff
•	Complete AT needs	• Pilot AT (low to high	•	Purchase AT for			•	Create an Assistive
	assessment	technology) through		students and				Technology (AT)

## Student Services Pillar Communication and Language

Vision: We believe a key to increasing literacy for students is through language acquisition and the use of (varying types of and levels of)

assistive technology.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
	available AT (in and	classrooms based on	<ul> <li>Complete evaluation</li> </ul>	"warehouse" based on
	out of district)	student need	of AT (individual	student need
			students and district)	<ul> <li>Provide staff training</li> </ul>
				on any AT device
			<ul> <li>Provide staff training</li> </ul>	when needed
			of chose AT	

## Student Services Pillar Mental Health

Vision: We believe that by providing a multi-tiered approach for instruction of social-emotional/behavioral skills (inclusive of direct mental health services to our students and support to our staff), the students can attain the necessary skills for college, career, and life readiness.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Collect data using form</li> <li>Continue annual professional development for staff in Positive Behavioral Interventions and</li> </ul>	<ul> <li>Use data analysis         direct intervention         services</li> <li>Continue annual         professional         development for staff         in Positive Behavioral</li> </ul>	<ul> <li>Develop a tiered system of instruction and support</li> <li>Continue annual professional development for staff in Positive Behavioral</li> </ul>	<ul> <li>Evaluate data         collection tool and         tiered system</li> <li>Continue annual         professional         development for staff         in Positive Behavioral</li> </ul>	<ul> <li>Use data collection tool to divide students into three tiers of behavioral/social- emotional instruction</li> <li>Provide annual professional</li> </ul>
Supports for staff  Train and use behavior response teams for all school buildings	Interventions and Supports for staff  Train and use behavior response teams for all school buildings	Interventions and Supports for staff  Train and use behavior response teams for all school buildings	Interventions and Supports for staff  Train and use behavior response teams for all school buildings	devilment for staff in Positive Behavioral Interventions and Supports in a variety of ways  Collect data on Behavior Response Teams (BRT's)

## Student Services Pillar Mental Health

Vision: We believe that by providing a multi-tiered approach for instruction of social-emotional/behavioral skills (inclusive of direct mental health services to our students and support to our staff), the students can attain the necessary skills for college, career, and life readiness.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Create a seamless system of mental health instruction in the school and community settings	Create a seamless system of mental health instruction in the school and community settings	Create a seamless system of mental health instruction in the school and community settings	<ul> <li>Create a seamless system of mental health instruction in the school and community settings</li> <li>Develop mental health clinics in every school building.</li> </ul>	<ul> <li>Evaluate the system of mental health instruction in the school and community settings</li> <li>Define and communicate to parents and community the mental health clinics in every school</li> </ul>
Use a comprehensive social-emotional curriculum (PK-12)	Use a comprehensive social-emotional curriculum (PK-12)	Use a comprehensive social-emotional curriculum (PK-12)	<ul> <li>Create a comprehensive mental health referral process for families</li> <li>Use a comprehensive social-emotional curriculum (PK-12)</li> <li>Create a regional mental health and education facility</li> </ul>	<ul> <li>building</li> <li>Evaluate the comprehensive mental health referral process for families</li> <li>Evaluate the socialemotional curriculum (preschool-12<sup>th</sup>)</li> <li>Communicate to and recruit form the region for students to access the regional mental health and educational wellness center</li> </ul>

# Student Services Pillar Independent Living

Vision: We believe that students, with instruction and experience, can attain life skills (domestic daily living skills, vocational skills, community functioning skills, recreation and leisure skills) that can lead to their independence in the community in which they live or will live.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Hold public relation meetings with families who are not attending SCS schools to inform them of SCS programs	Hold public relation meetings with families who are not attending SCS schools to inform them of SCS programs	Hold public relation meetings with families who are not attending SCS schools to inform them of SCS programs	Hold public relation meetings with families who are not attending SCS schools to inform them of SCS programs	Hold an open house for sudent services for students families, and community to inform them of SCS programs and services
Add an elementary student services coach to assist staff and family of students with the most intensive needs	Add an elementary student services coach to assist staff and family of students with the most intensive needs	Add an elementary student services coach to assist staff and family of students with the most intensive needs	Add an elementary student services coach to assist staff and family of students with the most intensive needs	Use the student services coach for students with the most intensive special needs across all settings
Develop a training institute for professionals	Offer other districts and community members access to the training institute for professionals			
	Develop a student services consortium with community agencies	Develop a student services consortium with community agencies	Develop a student services consortium with community agencies	Evaluate the student services consortium with community agencies

# Student Services Pillar Community and School Connection

Vision: We believe that to meet the needs of the whole child, we need to build strong school-community partnerships through education, training, collaboration, and problem solving.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Provide social work service in the home	Provide social work service in the home	Provide social work service in the home	Provide social work service in the home	Use social work     services to connect     families and     community agencies
<ul> <li>Develop a disability resource center for staff and families</li> </ul>	Develop a disability resource center for staff and families	Develop a disability resource center for staff and families	Develop a disability resource center for staff and families	Revise the disability resource center to become a family resource center for all
Create a professional development foundation for paraprofessionals	development foundation for paraprofessionals	<ul> <li>Create a professional development foundation for paraprofessionals</li> </ul>	Create a professional development foundation for paraprofessionals	Offer other districts and community members access to the professional development foundation for paraprofessionals
	Work collaboratively with area business to develop employability skills and establish apprenticeships	Work collaboratively with area business to develop employability skills and establish apprenticeships	<ul> <li>Work collaboratively with area business to develop employability skills and establish apprenticeships</li> <li>Provide healthcare services in one central location</li> <li>Develop an Autism alliance for families</li> </ul>	<ul> <li>Evaluate the apprenticeships and collaborative partnerships with area businesses</li> <li>Work collaboratively with the health department &amp; others to provide health care services in one central location</li> <li>Develop an Autism alliance for families</li> </ul>

### **Athletic & Student Activities Pillar**

Vision Statement: We believe that through athletics and activities, we provide students with challenging opportunities serving as a foundation for future success.

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
•	Baseball dugouts completed		Replace Auxiliary     Gym Floor		
•	Track evaluation	Track resurface based on evaluation	dymrioor		
•	Stadium seating paint refreshed			Stadium turf     evaluation	Possible turf     repair/replacement
•	Concession stand renovations				Concussion stand for baseball/softball/ten nis area
•	Restrooms construction – visitor side				
•	Increase number and rewarding of scholar athletes	Increase number and rewarding of scholar athletes			
•	K-12 Athletic Program	K-12 Athletic Program	K-12 Athletic Program	K-12 Athletic Program	Summer opportunities based upon trends/needs

#### **Athletic & Student Activities Pillar**

Vision Statement: We believe that through athletics and activities, we provide students with challenging opportunities serving as a foundation for future success.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Professional development for Coaches</li> <li>Study Tables with increased monitoring</li> </ul>	<ul> <li>Professional development for Coaches</li> <li>Study Tables with increased monitoring</li> </ul>	<ul> <li>Professional development for Coaches</li> <li>Study Tables with increased monitoring</li> </ul>	<ul> <li>Professional development for Coaches</li> <li>Study Tables with increased monitoring</li> </ul>	<ul> <li>Professional development for Coaches</li> <li>Study Tables with increased monitoring</li> </ul>
<ul> <li>Parent involvement with all levels of sports and activities</li> </ul>	Parent involvement with all levels of sports and activities	Parent involvement with all levels of sports and activities	Parent involvement with all levels of sports and activities	Parent involvement with all levels of sports and activities
<ul> <li>Expand communication of program opportunities</li> <li>Expansion of elementary programs</li> <li>Recruitment and retention of coaches</li> <li>Expansion of marketing and revenue streams</li> </ul>	<ul> <li>Expand communication of program opportunities</li> <li>Expansion of elementary programs</li> <li>Recruitment and retention of coaches</li> <li>Expansion of marketing and revenue streams</li> </ul>	<ul> <li>Expand communication of program opportunities</li> <li>Expansion of elementary programs</li> <li>Recruitment and retention of coaches</li> <li>Expansion of marketing and revenue streams</li> </ul>	<ul> <li>Expand communication of program opportunities</li> <li>Expansion of elementary programs</li> <li>Recruitment and retention of coaches</li> <li>Expansion of marketing and revenue streams</li> </ul>	<ul> <li>Evaluation of social media communication for the program</li> <li>Expansion of elementary programs</li> <li>Recruitment and retention of coaches</li> <li>Expansion of marketing and revenue streams</li> <li>Evaluate year round usage of athletic facilities</li> </ul>

### **Athletic & Student Activities Pillar**

Vision Statement: We believe that through athletics and activities, we provide students with challenging opportunities serving as a foundation for future success.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Increased collaboration with community organizations</li> <li>Tennis court evaluation</li> <li>Collaboration with career-tech programs for projects</li> <li>Grow coordinator of elementary athletics and activities position</li> <li>Softball fields on</li> </ul>	<ul> <li>Increased collaboration with community organizations</li> <li>Tennis court design based on evaluation</li> <li>Collaboration with career-tech programs for projects</li> <li>Grow coordinator of elementary athletics and activities position</li> <li>Implement</li> </ul>	<ul> <li>Increased collaboration with community organizations</li> <li>Tennis court replacement</li> <li>Collaboration with career-tech programs for projects</li> <li>Grow coordinator of elementary athletics and activities position</li> <li>Softball field</li> </ul>	<ul> <li>Increased collaboration with community organizations</li> <li>Collaboration with career-tech programs for projects</li> <li>Evaluation coordinator of elementary athletics and activities position</li> </ul>	<ul> <li>Increased collaboration with community organizations</li> <li>Collaboration with career-tech programs for projects</li> <li>Evaluation coordinator of elementary athletics and activities position</li> </ul>
<ul> <li>campus – evaluate concept</li> <li>Host summer league programs</li> <li>Host nationally recognized training camps</li> <li>Evaluation of staff/reorganization</li> </ul>	recommendations for Softball field  Host summer league programs  Host nationally recognized training camps Implement results of evaluation	<ul> <li>Host summer league programs</li> <li>Host nationally recognized training camps</li> <li>Implement results of evaluation</li> </ul>	<ul> <li>Host summer league programs</li> <li>Host nationally recognized training camps</li> <li>Refine implementation</li> </ul>	<ul> <li>Host summer league programs</li> <li>Host nationally recognized training camps</li> <li>Refine implementation</li> <li>Replace SHS main gym floor</li> <li>Evaluation of the Jackson gymnasium</li> <li>Evaluation of Jackson pool</li> </ul>

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Maintain         infrastructure that is         consistent, reliable,         and usable across the         district-phones</li> <li>Wireless controllers         in core switch</li> </ul>	<ul> <li>Maintain         infrastructure that is         consistent, reliable,         and usable across the         district-phones</li> <li>Wireless controllers in         core switch</li> </ul>	Evaluate infrastructure	Implement infrastructure plan	<ul> <li>Evaluate         infrastructure and         consider         infrastructure         improvements</li> <li>Evaluate/upgrade         wireless</li> </ul>
Implement hardware purchasing cycle	Continue hardware purchasing cycle	Continue hardware purchasing cycle	Revise hardware purchasing cycle	Continue hardware purchasing cycle
<ul> <li>Provide appropriate professional development</li> </ul>	<ul> <li>Provide appropriate professional development</li> </ul>	Provide appropriate professional development	<ul> <li>Provide appropriate professional development</li> </ul>	<ul> <li>Provide appropriate professional development</li> </ul>
Provide training and laptop for Quality Matters teachers	Provide training and laptop for Quality Matters teachers	Provide training and laptop for Quality Matters teachers	Provide training and laptop for Quality Matters teachers	<ul> <li>Evaluate quality matters training and professional development</li> <li>Evaluate student information system</li> <li>Evaluate computer curriculum</li> </ul>
<ul> <li>Add tablets and printers for grades K- 12/laptops and carts for quality matters teachers</li> </ul>	Add tablets and printers/laptops/carts for grades K-12			

2015-2016	2015-2016 2016-2017		2018-2019	2019-2020		
Facilitate staff's professional development related to the Student Information System, Learning Management System and Data Map.	Facilitate staff's professional development related to the Student Information System, Learning Management System and Data Map	Facilitate staff's professional development related to the Student Information System, Learning Management System and Data Map	Facilitate staff's professional development related to the Student Information System, Learning Management System and Data Map	Facilitate staff's professional development related to the Student Information System, Learning Management System and Data Map		
•	•	Evaluate wireless printing capabilities	Implement evaluation of wireless printing capabilities	Implement evaluation of wireless printing capabilities		
Update district software	Update district software	Update district software	Update district software	Evaluate and update district software		
<ul> <li>Increase partnerships with local businesses/trades</li> </ul>	Increase partnerships with local businesses/trades	Increase partnerships with local businesses/trades	• Evaluate partnerships with local businesses/trades	• Continued community partnership		
	<ul> <li>Provide training and laptop for Quality Matters teachers</li> </ul>	<ul> <li>Provide training and laptop for Quality Matters teachers</li> </ul>	<ul> <li>Provide training and laptop for Quality Matters teachers</li> </ul>	<ul> <li>Provide training and laptop for Quality Matters teachers</li> </ul>		
<ul> <li>Continue Quality         Matters professional         development and         provide devices for         grades -12, 25%     </li> </ul>	Continue Quality     Matters professional     development and     provide devices for     grades -12, 50%	Continue Quality     Matters professional     development and     provide devices for     grades -12, 75%	Evaluate Quality     Matters professional     development and     provide devices for     grades -12, 100%	Add district devices- one cart per classroom		

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Investigate blended online course graduation requirement	Continue blended online course graduation requirement	•	Continue blended online course graduation requirement	•	Evaluate blended online course graduation requirement	•	Evaluate online course amount for graduation requirements
•	Expand STEAM opportunities through technology	Expand STEAM opportunities through technology	•	Expand STEAM opportunities through technology	•	Expand STEAM opportunities through technology	•	Support STEAM efforts
•	Increase website usage and digital Communication Avenues	<ul> <li>Increase website usage and digital Communication Avenues</li> </ul>	•	Evaluate redesign of website and digital Communication Avenue	•	Implement changes to website based on evaluation	•	Implement changes to website based on evaluation
•	Evaluate and host community open lab	Implement changes to community open lab	•	Host community open lab	•	Host community open lab	•	Host community open lab
•	Evaluate bandwidth with NOECA	Evaluate bandwidth     with NOECA	•	Evaluate bandwidth with NOECA	•	Evaluate bandwidth with NOECA	•	Evaluate bandwidth with NOECA
•	Add and evaluate roles of Technology Staff	Add and evaluate role of Technology     Specialist	•	Add and evaluate role of Technology Specialist	•	Add and evaluate role of Technology Specialist	•	Evaluate role of Technology Specialist
•	Evaluate increase IT help during summer months						•	Utilize/train students for the support

Г	2015-2016	2016-2017	1	2017-2018		2018-2019		2019-2020
	Maintain elementary testing labs	<ul> <li>Maintain elementary testing labs</li> <li>Implement changes to the role of Technology Integration Coach</li> <li>Implement changes to the role of Building Techs</li> </ul>	• In the Inthesis of the Inthe	Maintain elementary esting labs mplement changes to he role of Technology ntegration Coach mplement changes to he role of Building Techs	•	Evaluate elementary testing labs Implement changes to the role of Technology Integration Coach Implement changes to the role of Building Techs	•	Evaluate elementary testing labs Enhance interaction coach role within district Implement changes to the role of Building Techs
	<ul> <li>Continue to grow customer services for our staff and students</li> </ul>	Continue to grow customer services for our staff and students	C	Continue to grow customer services for our staff and students	•	Continue to grow customer services for our staff and students	•	Continue positive customer service
	<ul> <li>Investigate acquiring vehicles for mobile classrooms to enhance STEAM initiatives</li> </ul>	Acquire vehicles for mobile classrooms to enhance STEAM initiatives	n e:	Acquire vehicles for nobile classrooms to enhance STEAM nitiatives	•	Evaluate mobile classrooms	•	Evaluate mobile classrooms Consider tech staffing needs and space
	<ul> <li>Support online content purchased through annual text purchasing cycle</li> </ul>	Support online texts purchased through annual text purchasing cycle	p a:	Support online texts burchased through annual text burchasing cycle	•	Support online texts purchased through annual text purchasing cycle	•	Support/evaluate online curriculum content
	<ul> <li>Institute new online opportunities</li> </ul>	Institute new online opportunities		Evaluate online opportunities	•	Implement recommendations from evaluation for online opportunities	•	Develop a client base for online courses/evaluate whether we continue to purchase online classes SDA

Vision Statement: We believe in creating globally competitive, ever-changing, cutting edge teacher and student learning environments. We

believe in building the district vision and capacity to fund and support innovative growth in technology.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
			Market online opportunities to outside of Sandusky City Schools	<ul> <li>Enhancement of marketing/ communication techniques: Channel 76, Social Media, and website</li> </ul>
	Build dual platform labs at High School	Build dual platform labs at Middle School		
Grow role of Media     Centers	Grow role of Media     Centers	Sustain role of Media Centers	Evaluate Media     Centers	• Evaluate Media Centers
Implement recommendations for staffing of Media Center	Sustain staffing of Media Centers per recommendations	Sustain staffing of Media Centers per recommendations	Evaluate staffing of Media Centers	Evaluate staffing of Media Centers
Systematically increase funding for Media Centers to meet New Learning Standards	Systematically increase funding for Media Centers to meet New Learning Standards	Systematically increase funding for Media Centers to meet New Learning Standards	Systematically increase funding for Media Centers to meet New Learning Standards	Systematically increase funding for Media Centers to meet New Learning Standards
Enhance Media     Center's profile with     Learning Commons     structure	Enhance Media     Center's profile with     Learning Commons     structure	Enhance Media     Center's profile with     Learning Commons     structure	Enhance Media     Center's profile with     Learning Commons     structure	• Enhance Media Center's profile with Learning Commons structure

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Purge K-6 NonFiction Collections	Purge K-12 Fiction     Collections	Purge annually to maintain up-to-date copyrighted materials	Purge annually to maintain up-to-date copyrighted materials	Purge annually to maintain up-to-date copyrighted materials
Complete annual inventories of Media materials	Complete annual inventories of Media materials			
<ul> <li>Provide professional development to staff and parents on Media services, including INFOhio</li> </ul>	<ul> <li>Provide professional development to staff and parents on Media services, including INFOhio</li> </ul>	<ul> <li>Provide professional development to staff and parents on Media services, including INFOhio</li> </ul>	<ul> <li>Provide professional development to staff and parents on Media services, including INFOhio</li> </ul>	Provide professional development to staff and parents on Media services, including INFOhio
<ul> <li>Implement purchasing cycle for Media services including handheld devices</li> </ul>	Continue purchasing cycle for Media services including handheld devices	Refine purchasing cycle for Media services including handheld devices	Evaluate purchasing cycle for Media services including handheld devices	Evaluate purchasing cycle for Media services including handheld devices
Create Advisory     Committee for Media     Services	Use data and support of Advisory     Committee to implement growth ideas for Media Services	Use data and support of Advisory     Committee to implement growth ideas for Media Services	Use data and support of Advisory     Committee to implement growth ideas for Media Services	Use data and support of Advisory     Committee to implement growth ideas for Media Services
Begin digital scanning of historical documents,	Continue digital scanning of historical documents,	Continue digital scanning of historical documents,	Continue digital scanning of historical documents,	Continue digital scanning of historical documents,

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	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
C	oreserving the history of Sandusky City Schools	preserving the history of Sandusky City Schools	preserving the history of Sandusky City Schools	preserving the history of Sandusky City Schools	preserving the history of Sandusky City Schools
r e h t	Research the possibility of extending library nours for students in the summer and evenings for college students	Implement     recommendation of     researching the     possibility of     extending library     hours for students in     the summer and     evenings for college     students	<ul> <li>Research the possibility of extending library hours for students in the summer and evenings for college students</li> </ul>		
r a I ( I	Complete curriculum redesign and alignment with ODE Library Media Guidelines, New Learning Guides and FRAILS research skills, grades 3-6	Complete curriculum redesign and alignment with ODE Library Media Guidelines, New Learning Guides and TRAILS research skills, grades 7-8	Complete curriculum redesign and alignment with ODE Library Media Guidelines, New Learning Guides and TRAILS research skills, grades 9-12	Refine curriculum redesign and alignment with ODE Library Media Guidelines, New Learning Guides and TRAILS research skills, grades K-12	Enhance computer curriculum- MS HS Microsoft certification programs/mobile app design, comp TIA A+, Network + Certifications
V C	Provide library staff with professional development that supports shifts to Media Center design	Provide library techs with professional development that supports shifts to Media Center design	<ul> <li>Provide library techs with professional development that supports shifts to Media Center design</li> </ul>	Provide library techs with professional development that supports shifts to Media Center design	Provide library techs with professional development that supports shifts to Media Center design
r	Use collaborative means for Library staff to share	Use collaborative means for Library Techs to share	<ul> <li>Use collaborative means for Library Techs to share</li> </ul>	Use collaborative means for Library Techs to share	Use collaborative means for Library Techs to share

2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
resources (ie: Google	resources (ie: Google		resources (ie: Google		resources (ie: Google		resources (ie: Google
docs, Drop Box)	docs, Drop Box)		docs, Drop Box)		docs, Drop Box)		docs, Drop Box
Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky High School	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky High School	•	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky High School	•	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky High School	•	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky High School
	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky Middle School	•	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky Middle School	•	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky Middle School	•	Media Specialist to provide direct instruction on Information Literacy Skills through core classes at Sandusky Middle School
	Media Specialist to provide direct instruction on Information Literacy Skills through core classes in elementary buildings						
	Develop Information     Literacy course for     middle school and     high school elective						

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
CURRICULUM	CURRICULUM	CURRICULUM	CURRICULUM	CURRICULUM
• STEAM	• STEAM	• STEAM	• STEAM	• STEAM
<ul> <li>Problem/Project- Based Learning</li> </ul>	Build Project-Based Learning	Build Project-Based Learning	Build Project-Based     Learning	• Project-Based Learning
<ul> <li>Common Core mapping and deconstruction of standards</li> </ul>	Mapping and alignment to new materials and tools	Mapping and alignment to new materials and tools	Mapping and alignment to new materials and tools	Mapping and alignment to new materials and tools
Instructional shifts to deliver rigorous, aligned instruction to Ohio's New Learning	Instructional shifts to deliver rigorous, aligned instruction to Ohio's New Learning Standards with all staff	Instructional shifts to deliver rigorous, aligned instruction to Ohio's New Learning Standards with all staff	Instructional shifts to deliver rigorous, aligned instruction to Ohio's New Learning Standards with all staff	Instructional shifts to deliver rigorous, aligned instruction to Ohio's New Learning Standards with all staff
Refine clear learning targets	Evaluate clear learning targets	Refine clear learning targets	Evaluate clear learning targets	Evaluate clear learning targets

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
CURRICULUM	CURRICULUM	CURRICULUM	CURRICULUM	CURRICULUM
Deliver innovative teaching				
<ul><li>Annual PBIS</li><li>Restraint and Seclusion training</li></ul>				
Ohio Teachers'     Evaluation System	Ohio Teachers'     Evaluation System	Ohio Teachers'     Evaluation System	• Ohio Teachers' Evaluation System	Ohio Teachers'     Evaluation System
Ohio Principals'     Evaluation System				
Ohio     Superintendents'     Evaluation System	Ohio     Superintendents'     Evaluation System	• Ohio Superintendents' Evaluation System	• Ohio Superintendents' Evaluation System	Ohio     Superintendents'     Evaluation System
• Student Growth Measures				
Assessment literacy				
• Formative Instructional Practices				

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Vertical &amp; horizontal alignment between and across grade levels and departments</li> </ul>	Vertical & horizontal alignment between and across grade levels and departments	Vertical & horizontal alignment between and across grade levels and departments	Vertical & horizontal alignment between and across grade levels and departments	•
<ul> <li>TECHNOLOGY</li> <li>Integration on new software, learning management systems, applications and hardware</li> </ul>	<ul> <li>TECHNOLOGY</li> <li>Integration on new software, learning management systems, applications and hardware</li> </ul>	<ul> <li>TECHNOLOGY</li> <li>Integration on new software, learning management systems, applications and hardware</li> </ul>	<ul> <li>TECHNOLOGY</li> <li>Integration on new software, learning management systems, applications and hardware</li> </ul>	Integration based on curriculum instruction goals
Align professional development with the Technology Plan and curriculum instruction goals	Align professional development with the Technology Plan and curriculum instruction goals			
DISTRICT, SCHOOL, ENVIRONMENT ~ RELATIONSHIP BUILDING • Leadership programs	DISTRICT, SCHOOL, ENVIRONMENT ~ RELATIONSHIP BUILDING • Leadership programs	DISTRICT, SCHOOL, ENVIRONMENT ~ RELATIONSHIP BUILDING • Leadership programs	DISTRICT, SCHOOL, ENVIRONMENT ~ RELATIONSHIP BUILDING • Leadership programs	Leadership programs
Culture and Climate	Culture and Climate	Culture and Climate	Culture and Climate	Culture and Climate

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
ALICE School Safety Training refresher      PARENT AND     COMMUNITY     PROFESSIONAL	ALICE School Safety     Training refresher      PARENT AND     COMMUNITY     PROFESSIONAL	ALICE School Safety     Training refresher      PARENT AND     COMMUNITY     PROFESSIONAL	ALICE School Safety     Training refresher      PARENT AND     COMMUNITY     PROFESSIONAL	Continue school safety training
<ul> <li>Provide all parents, title, community members, classes, resources and materials</li> </ul>	<ul> <li>Provide all parents, title, community members, classes, resources and materials</li> </ul>	<ul> <li>Provide all parents, title, community members, classes, resources and materials</li> </ul>	<ul> <li>Provide all parents, title, community members, classes, resources and materials</li> </ul>	<ul> <li>Provide all parents, title, community members, classes, resources and materials</li> </ul>
<ul> <li>PROFESSIONALISM</li> <li>Collegial sharing with staff plus HQPD standards strategy</li> </ul>	<ul> <li>PROFESSIONALISM</li> <li>Collegial sharing with staff plus HQPD standards strategy</li> </ul>	<ul> <li>PROFESSIONALISM</li> <li>Collegial sharing with staff plus HQPD standards strategy</li> </ul>	<ul> <li>PROFESSIONALISM</li> <li>Collegial sharing with staff plus HQPD standards strategy</li> </ul>	Collegial sharing with staff plus HQPD standards strategy
Attending conferences and sharing out				
<ul> <li>Subscriptions to professional periodicals</li> </ul>	Subscriptions to professional periodicals	Subscriptions to professional periodicals	<ul> <li>Subscriptions to professional periodicals</li> </ul>	<ul> <li>Subscriptions to professional periodicals</li> </ul>

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul><li>PROCEDURAL TRAINING</li><li>Special education manuals</li></ul>	Special education manuals			
Manuals on procedures forms – I.E.: Enrollment, absences, behavior, daily operations, education law including IDEA, 504s, English Language Learners, Homeless, Home Schooling	Manuals on procedures forms – I.E.: Enrollment, absences, behavior, daily operations, education law including IDEA, 504s, English Language Learners, Homeless, Home Schooling	Manuals on procedures forms – I.E.: Enrollment, absences, behavior, daily operations, education law including IDEA, 504s, English Language Learners, Homeless, Home Schooling	Manuals on procedures forms – I.E.: Enrollment, absences, behavior, daily operations, education law including IDEA, 504s, English Language Learners, Homeless, Home Schooling	Manuals on procedures forms –     I.E.: Enrollment, absences, behavior, daily operations, education law including IDEA, 504s, English Language Learners, Homeless, Home Schooling
FIDELITY TO PROGRAMS AND PROCEDURES • New staff training	FIDELITY TO PROGRAMS AND PROCEDURES • New staff training	FIDELITY TO PROGRAMS AND PROCEDURES • New staff training	FIDELITY TO PROGRAMS AND PROCEDURES New staff training	New staff training
Substitute training				
• Refreshers for current staff	Refreshers for current staff	Refreshers for current staff	Refreshers for current staff	Refreshers for current staff

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Sustainability of professional development	<ul> <li>Sustainability of professional development</li> </ul>	Sustainability of professional development	Sustainability of professional development	Sustainability of professional development
<ul> <li>Evaluate the delivery mechanisms for Professional Development: Delayed starts, Waiver Days,</li> </ul>	<ul> <li>Evaluate the delivery mechanisms for Professional Development: Delayed starts, Waiver Days,</li> </ul>	Evaluate the delivery mechanisms for Professional Development: Delayed starts, Waiver Days,	<ul> <li>Evaluate the delivery mechanisms for Professional Development: Delayed starts, Waiver Days,</li> </ul>	<ul> <li>Evaluate the delivery mechanisms for Professional Development: Delayed starts, Waiver Days,</li> </ul>
Summer, Saturdays, NEOEA day, Online,	Summer, Saturdays, NEOEA day, Online,	Summer, Saturdays, NEOEA day, Online,	Summer, Saturdays, NEOEA day, Online,	Summer, Saturdays, NEOEA day, Online,
Webinars, Team Time	Webinars, Team Time	Webinars, Team Time	Webinars, Team Time	Webinars, Team Time

# **Transportation Pillar**

Vision Statement: We believe in providing a safe, reliable and efficient transportation for all students in Sandusky City Schools. We haul the world's precious cargo.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Evaluate refined bussing for increase student/teacher contact time	Evaluate refined     bussing to increase     student/teacher     contact time	•	Evaluate refined bussing to increase student/teacher contact time	•	Evaluate refined bussing to increase student/teacher contact time	•	Evaluate refined bussing to increase student/teacher contact time
•	Improve communication through customer service and student-centered professional development	Improve     communication     through customer     service and student-     centered professional     development	•	Improve communication through customer service and student-centered professional development	•	Improve communication through customer service and student-centered professional development	•	Improve communication through customer service and student-centered professional development
•	Improve collaboration between buildings and among transportation staff	Improve collaboration between buildings and among transportation staff	•	Improve collaboration between buildings and among transportation staff	•	Improve collaboration between buildings and among transportation staff	•	Improve collaboration between buildings and among transportation staff
•	Review expedient, organized building dismissals with staff involvement	Review expedient, organized building dismissals with staff involvement	•	Review expedient, organized building dismissals with staff involvement	•	Review expedient, organized building dismissals with staff involvement	•	Review expedient, organized building dismissals with staff involvement
•	Safer Schools with staff/police involvement	Safer Schools with staff/police involvement	•	Safer Schools with staff/police involvement	•	Safer Schools with staff/police involvement	•	Safer Schools with staff/police involvement

# **Transportation Pillar**

Vision Statement: We believe in providing a safe, reliable and efficient transportation for all students in Sandusky City Schools. We haul

the world's precious cargo.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Purchase 3 new buses	Purchase 3 new buses	Purchase 3 new buses	Purchase 3 new buses	Purchase 3 new buses
Evaluate field trip experiences	Field trip experiences	• Field trip experiences	Field trip experiences	Field trip experiences
	Floor replacement	Update offices	Digital radio communication	Refine radio communication
	. I at Maintanana		upgrade	upgrade
	<ul> <li>Lot Maintenance including sealing, striping and painting</li> </ul>		Restore Ameritech     Building	Complete Ameritech     Building
Surveillance upgrades	Paint/restore front	• Electronic Time		
including digital and	Transportation	Keeping through		
throughout the compound/constant upgrade with fleet	building	(Kronos – Swipe)		
Nontraditional seat time impact on bussing	Evaluate 2 hour delay system	• Evaluate 2 hour delay system	Evaluate 2 hour delay system	Implement evaluation of 2 hour delay system
Electronic Rail Timers		Purchase School Van		
for diesel bus plug ins				
Acquire epa anti- idoling grant \$73,000				
grant				
<ul> <li>Add full time bus</li> </ul>				
mechanic				
Traffic guards at all	Maintain/review	<ul><li>Maintain/review</li></ul>	Maintain/review	Maintain/review
buildings	traffic guards at all buildings	traffic guards at all buildings	traffic guards at all buildings	traffic guards at all buildings

### **Student Nutrition and Food Service Pillar**

Vision Statement: We believe in offering a well-balanced, nutritious dining experience providing an opportunity to be life-long learners of nutrition and its benefits.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Continued evaluation of equipment of implementation of replacement program	<ul> <li>Continued evaluation of equipment and replacement cycle</li> </ul>	•	Continued evaluation of equipment and replacement cycle	•	Continued evaluation of equipment and replacement cycle	•	Continued evaluation of equipment and replacement cycle
•	Professional development on Customer Service	<ul> <li>Professional development on Customer Service</li> </ul>	•	Professional development on Customer Service	•	Professional development on Customer Service	•	Professional development on Customer Service
•	Hot breakfast in all elementary buildings Purchasing or leasing/leasing 2 vans for school usage	Hot breakfast in all elementary buildings	•	Hot breakfast in all elementary buildings	•	Hot breakfast in all elementary buildings Trade in vans through a lease or buy program to purchase 2 new ones	•	Hot breakfast in all elementary buildings
•	Involve Parents/Families in nutrition education	<ul> <li>Involve         Parents/Families in nutrition education     </li> </ul>	•	Involve Parents/Families in nutrition education	•	Involve Parents/Families in nutrition education	•	Involve Parents/Families in nutrition education
•	Increase number of participants in breakfast and lunch programs	<ul> <li>Increase the number of participants in breakfast and lunch programs</li> </ul>	•	Increase the number of participants in breakfast and lunch programs	•	Increase the number of participants in breakfast and lunch programs	•	Increase the number of participants in breakfast and lunch programs

#### **Student Nutrition and Food Service Pillar**

Vision Statement: We believe in offering a well-balanced, nutritious dining experience providing an opportunity to be life-long learners of nutrition and its benefits.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Increase food quality while maintaining US Dept. of Ag guidelines	Increase food quality while maintaining US Dept. of Ag guidelines	Increase food quality while maintaining US Dept. of Ag guidelines	Increase food quality while maintaining US Dept. of Ag guidelines	Increase food quality     while maintaining US     Dept. of Ag guidelines
• Investigate School/District/Com munity Gardens	• Implement School/District/Com munity Gardens	Maintain     School/District/Com     munity Gardens	• Expand School/District/Com munity Gardens	Revaluate     School/District/Com     munity Gardens
	Update digital menu boards in all buildings		Update digital menu boards in all buildings	Update digital menu boards in all buildings
District-wide pancake breakfast for student awards	District-wide pancake breakfast for student awards	District-wide pancake breakfast for student awards	District-wide pancake breakfast for student awards	District-wide pancake breakfast for student awards
Marketing options to include social media	Marketing options to include social media	Marketing options to include social media	Marketing options to include social media	Marketing options to include social media
Professional development for all staff on nutrition and wellness	<ul> <li>Professional development for all staff on nutrition and wellness</li> </ul>	Professional development for all staff on nutrition and wellness	<ul> <li>Professional development for all staff on nutrition and wellness</li> </ul>	Professional development for all staff on nutrition and wellness
Increase catering opportunities	Increase catering opportunities	Increase catering opportunities	Increase catering opportunities	Increase catering opportunities
• Lunch Bunch Committee to meet 2 times a year at the Brass Lantern	• Lunch Bunch Committee to meet 2 times a year at the Brass Lantern	Lunch Bunch     Committee to meet 2     times a year at the     Brass Lantern	• Lunch Bunch Committee to meet 2 times a year at the Brass Lantern	Lunch Bunch     Committee to meet 2     times a year at the     Brass Lantern

# **Student Nutrition and Food Service Pillar**

Vision Statement: We believe in offering a well-balanced, nutritious dining experience providing an opportunity to be life-long learners of nutrition and its benefits.

	2015-2016	2016-2017		2017-2018		2018-2019		2019-2020
•	Attract more staff to	Attract more staff to	•	Attract more staff to	•		•	Attract more staff to
	eat on-campus	eat on-campus		eat on-campus		eat on-campus		eat on-campus
•	Enrichment classes for students on cooking and nutrition	<ul> <li>Enrichment classes for students on cooking and nutrition</li> </ul>	•	Enrichment classes for students on cooking and nutrition	•	Enrichment classes for students on cooking and nutrition	•	Enrichment classes for students on cooking and nutrition
•	Child Nutrition Education	<ul> <li>Child Nutrition Education</li> </ul>	•	Child Nutrition Education	•	Child Nutrition Education	•	Child Nutrition Education
•	District-wide free breakfast and lunch Replacement of high school cafeteria tables and chairs Completion of murals in high school cafeteria Completion of digital menu boards in all buildings Walk in freezer at Mills Replace freezers at Osborne	District-wide free breakfast and lunch	•	District-wide free breakfast and lunch	•	District-wide free breakfast and lunch	•	District-wide free breakfast and lunch
•	Explore grants and opportunities to secure funding for equipment replacement	<ul> <li>Explore grants and opportunities to secure funding for equipment replacement</li> </ul>	•	Explore grants and opportunities to secure funding for equipment replacement	•	Explore grants and opportunities to secure funding for equipment replacement	•	Explore grants and opportunities to secure funding for equipment replacement,

# **Parent and Community Involvement Pillar**

Vision Statement: We believe parent involvement is fundamental to students' academic success and welcome parents, families and

community members to be active participants in our schools.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Refine Family and Community Liaison position	Continue Family and Community Liaison position	Evaluate Family and Community Liaison position	Refine Family and Community Liaison position based on evaluation	Continue to refine     Family and     Community Liaison     position based on     evaluation
• Implement communications plan	Refine communications plan	Refine communications plan	Refine communications plan	Refine communications plan
• Evaluate Parent Involvement Retention & Recruitment Program	Refine Parent     Involvement     Retention &     Recruitment Program	Refine Parent     Involvement     Retention &     Recruitment Program	<ul> <li>Refine Parent         Involvement Retention         &amp; Recruitment         Program     </li> </ul>	Refine Parent     Involvement     Retention &     Recruitment Program
Survey parents	Survey parents	Survey parents	Survey parents	Survey parents
Refine Parent Summit experience	Refine Parent Summit experience	Refine Parent Summit experience	Refine Parent Summit experience	Refine Parent Summit experience
<ul> <li>Grow events in partnership with Sandusky Churches Adopt A School Partnership</li> <li>Strengthen Superintendent's Parent Congress by increasing their role</li> </ul>	<ul> <li>Grow events in partnership with Sandusky Churches Adopt A School Partnership</li> <li>Sustain Superintendent's Parent Congress</li> </ul>	<ul> <li>Grow events in partnership with Sandusky Churches Adopt A School Partnership</li> <li>Sustain Superintendent's Parent Congress</li> </ul>	<ul> <li>Grow events in partnership with Sandusky Churches Adopt A School Partnership</li> <li>Sustain Superintendent's Parent Congress</li> </ul>	<ul> <li>Grow events in partnership with Sandusky Churches Adopt A School Partnership</li> <li>Evaluate progress of Parent Congress</li> </ul>

# **Parent and Community Involvement Pillar**

Vision Statement: We believe parent involvement is fundamental to students' academic success and welcome parents, families and

community members to be active participants in our schools.

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Continue support of Wightman/Weiber Safety Celebration</li> </ul>	<ul> <li>Continue support of Wightman/Weiber Safety Celebration</li> </ul>	<ul> <li>Continue support of Wightman/Weiber Safety Celebration</li> </ul>	Continue support of Wightman/Weiber Safety Celebration	Continue support of Wightman/Weiber Safety Celebration
<ul> <li>Continue support of Community Resource Fair with United Way and Family Children First Council</li> </ul>	Continue support of Community Resource Fair with United Way and Family Children First Council	<ul> <li>Continue support of Community Resource Fair with United Way and Family Children First Council</li> </ul>	Continue support of Community Resource Fair with United Way and Family Children First Council	Continue support of Community Resource Fair with United Way and Family Children First Council
<ul> <li>Increase participation and profile of building Parent Councils</li> </ul>	Sustain participation and profile of building Parent Councils	<ul> <li>Sustain participation and profile of building Parent Councils</li> </ul>	Sustain participation and profile of building Parent Councils	<ul> <li>Sustain participation and profile of building Parent Councils</li> </ul>
<ul> <li>Increase participation and profile of Booster Clubs (Academic, Athletic, Band, Orchestra)</li> </ul>	Increase participation and profile of Booster Clubs (Academic, Athletic, Band, Orchestra)	<ul> <li>Increase participation and profile of Booster Clubs (Academic, Athletic, Band, Orchestra)</li> </ul>	<ul> <li>Increase participation and profile of Booster Clubs (Academic, Athletic, Band, Orchestra)</li> </ul>	<ul> <li>Increase participation and profile of Booster Clubs (Academic, Athletic, Band, Orchestra)</li> </ul>
<ul> <li>Increase parent involvement at Compass</li> </ul>	<ul> <li>Increase parent involvement at Compass</li> </ul>	<ul> <li>Increase parent involvement at Compass</li> </ul>	<ul> <li>Increase parent involvement at Compass</li> </ul>	<ul> <li>Increase parent involvement at Compass</li> </ul>
• Continue Court involvement	Continue Court involvement	Continue Court involvement	Continue Court involvement	Continue Court involvement

# Parent and Community Involvement Pillar

Vision Statement: We believe parent involvement is fundamental to students' academic success and welcome parents, families and community members to be active participants in our schools

2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<ul> <li>Increase parent involvement in elementary athletic programs</li> <li>Refine Open House experiences to increase participation</li> </ul>	<ul> <li>Increase parent involvement in elementary athletic programs</li> <li>Refine Open House experiences to increase participation</li> </ul>	<ul> <li>Increase parent involvement in elementary athletic programs</li> <li>Refine Open House experiences to increase participation</li> </ul>	<ul> <li>Increase parent involvement in elementary athletic programs</li> <li>Refine Open House experiences to increase participation</li> </ul>	<ul> <li>Increase parent involvement in elementary athletic programs</li> <li>Refine Open House experiences to increase participation</li> </ul>
Refine Parent Teacher conferences to increase participation				
<ul> <li>Increase academic opportunities for parents including Title I events</li> </ul>	<ul> <li>Increase academic opportunities for parents including Title I events</li> </ul>	<ul> <li>Increase academic opportunities for parents including Title I events</li> </ul>	Increase academic opportunities for parents including Title I events	<ul> <li>Increase academic opportunities for parents including Title I events</li> </ul>
Conduct Parent     Workshops with     academic focus	Conduct Parent     Workshops with     academic focus/ have     parent days- Open     house/parent-teacher     confrences/ect			
<ul> <li>Create         Parent/Business         Workshops     </li> </ul>	<ul><li>Create Parent/Business Workshops</li></ul>	<ul><li>Create Parent/Business Workshops</li></ul>	<ul><li>Create Parent/Business Workshops</li></ul>	<ul><li>Create     Parent/Business     Workshops</li></ul>
-	-	Incorporate     community service     hours into graduation     requirement	Evaluate community service hours as a graduation requirement	Evaluate community service hours as a graduation requirement

#### **School Facilities Pillar**

Vision Statement: We believe our facilities need to meet the educational demands and priorities of the Transformation Plan.

Summary- Pillar number twelve is the Facilities pillar. The Sandusky City Schools embarked on an historical journey in November of 2014 to build new schools and renovate Sandusky High School. Unfortunately, through a valiant effort by all committee members, staff, and community members, the bond issue failed by 16 votes. The defeat was devastating for the district and left the district reeling in self-doubt and questioning the direction it was going. After gathering the self-confidence back, the district has its sights set on a return to the ballot sometime in 2016.

The last plan was to build two new elementary buildings on separate sites and renovate portions of the high school. The Board of Education, administration, staff, students, and community members need to reconvene and refocus on the direction of the district and the needs of its students.

Meetings concerning the future of the Sandusky City Schools are forthcoming and it is imperative that our community become involved in the planning, designing, and implementation of a plan to build for the future. The district looks forward to your participation and planning for future growth within the Sandusky City Schools.